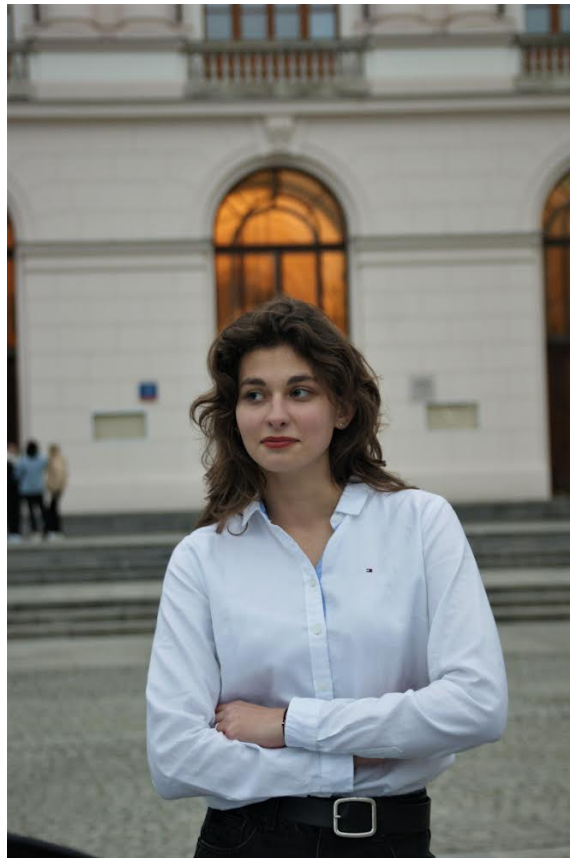


MŁODA POLKA 2026
POTWIERDZENIA OSIĄGNIĘĆ
IGA MARIA ŚLIWSKA

Spis dokumentów

1. Joint CBRN Defence Centre of Excellence - rekomendacja / potwierdzenie udziału w programie badawczym.
2. Bocconi University - potwierdzenie pracy jako Research Assistant.
3. Uniwersytet Warszawski - rekomendacja dr Zofii Wóycickiej.
4. University of Oxford - oceny z programu.
5. Genocide Watch - potwierdzenie przyjęcia na stanowisko Research & Advocacy Intern.
6. 180 Degrees Consulting - potwierdzenie działalności konsultingowej.
7. Publikacje - zestawienie opublikowanych analiz i linków.
8. Brydż sportowy - potwierdzenia udziału i wyników w zawodach.

Zdjęcie:



1. JCBRN - rekomendacja



Ms. Iga Śliwska Letter of Recommendation

To Whom it May Concern,

It is my pleasure to write a letter of recommendation in support of Ms. Iga Śliwska, who worked full time as an interning researcher at the NATO's Joint Chemical, Biological, Radiological and Nuclear (CBRN) Defence Centre of Excellence (JCBRN Defence COE) for a three-month period during the spring of 2026. During her time at the Centre, Iga consistently demonstrated strong analytical, research, and drafting skills, which made her a valuable asset to our institution.

Despite entering the field without prior experience in CBRN defence, Iga quickly mastered complex subject matter and demonstrated rare ability to synthesize large volumes of technical and strategic information into policy-relevant research. She quickly distinguished herself through her diligent approach, professionalism and a clear commitment to excellence. Her work consistently reflected level of maturity uncommon at this stage of education.

Iga's central contribution was a spearheading research project exploring how CBRN Defence capabilities may serve as a tool of deterrence and what role may they play in the NATO's broader deterrence posture. This is a complex and underexplored area with significant real-world security implications. Iga approached this topic with immense responsibility and what's more important originality, delivering a well-structured and insightful analysis that was well received by the broader CBRN defence community of interest. Her ability to rapidly acquire new knowledge and apply it effectively underscored both her adaptability and academic rigor. What sets Iga apart is her intellectual discipline, initiative and ability to operate effectively in a highly specialized and demanding environment.

The JCBRN Defence COE is grateful for Iga's meaningful contribution to transatlantic security. I am confident in her potential and can highly recommend her for any future academic or professional opportunity she chooses to pursue. She will be an asset to any top-tier institution.

Yours sincerely



Tomáš MICHALČÍK
Outreach Coordinator
JCBRN Defence COE

2. Bocconi - Research Assistant



unibocconi.it

27th January 2026

Justin O. Frosini
Associate Professor of Comparative Public Law
and Director of Bachelor in Global Law
Angelo Sraffa Department of Legal Studies
Bocconi University
via Roentgen, 1
20136 Milan

CONFIRMATION OF ACADEMIC ASSISTANCE

This is to certify that Ms Iga Śliwska, a student at Bocconi University, is collaborating on a voluntary basis as a Research Assistant for the undersigned.

Ms Śliwska is assisting with the undersigned on a research project focused on the state of democracy in Poland. In particular, her work has concentrated on the Polish Constitutional Tribunal and its role within the constitutional and legal order.

Her responsibilities include, in particular:

- monitoring developments at both the national and European levels;
- analysing ongoing political and legal developments related to democracy and the rule of law in Poland;
- providing substantive research and analytical support within the framework of the project.

This confirmation is issued at the request of the interested party for official purposes.

Yours sincerely,

A handwritten signature in black ink, appearing to read "J. Frosini".

Justin O. Frosini



Università
Bocconi
ANGELO SRAFFA
DEPARTMENT
OF LEGAL STUDIES

Via Röntgen 1 | 20136 Milano – Italia | Tel +39 02 5836.5221/2486/5209/2607

3. Uniwersytet Warszawski - rekomendacja



UNIVERSITY
OF WARSAW

FACULTY
OF SOCIOLOGY

Zofia Wóycicka, PhD
Faculty of Sociology
University of Warsaw
ul. Karowa 18,
00-324 Warszawa

z.woycicka@is.uw.edu.pl

Warsaw, 17. October 2024

Dear Admissions Committee,

It is my pleasure to recommend Iga Śliwska as a student. My name is Zofia Wóycicka. I am an assistant professor at the Faculty of Sociology at the University of Warsaw. I had the pleasure of working with Ms. Śliwska for over one year. She was a volunteer and research assistant in the research project “Help delivered to Jews during World War II and Transnational Memory in the Making” I am leading [<https://projekty.ncn.gov.pl/opisy/532546-en.pdf>].

During our collaboration, Ms. Śliwska consistently demonstrated exceptional qualities that made her a valuable asset to our research team. She was responsible for a range of tasks, including conducting press queries on relevant museums, assisting with participant recruitment for audience studies, and editing transcripts of Individual In-Depth Interviews (IDI) and Focus Group Interviews (FGI) in both Polish and English. Furthermore, she supported my colleague, Michalina Musielak, in organizing online IDIs and even conducted some interviews independently.

What stood out most about Ms. Śliwska was her proactive and enthusiastic approach to learning. She confidently approached me in the summer of last year, expressing her desire to volunteer for the research project. Her initiative and courage to reach out to an unfamiliar academic were impressive and rare for someone at her level. Ms. Śliwska explained that she was drawn to the project because of her deep interest in history and sociology, and she was eager to learn new skills. This eagerness was reflected in her ability to quickly master tasks such as conducting press queries and sociological interviews, as well as her openness to feedback. For example, after receiving constructive criticism on her first IDI, she embraced the guidance and assisted my colleague in conducting further interviews.

Ms. Śliwska is not only skilled but also highly organized, independent, and reliable. She demonstrated her capacity to work effectively both as part of a team and autonomously. Her enthusiasm for history, sociology, and methodological issues, combined with her perseverance and resilience, make her an ideal candidate for higher education. I am especially pleased that we plan to continue our collaboration in the coming year, during which she will assist in processing visual materials from our audience research.

Based on my experiences with Ms. Śliwska, I am confident that she would excel at your university. Her eagerness for knowledge and ambitious nature will not only enable her to thrive in her studies but also significantly enrich the academic community. Iga's proactive approach to learning and her commitment to academic excellence set her apart as a candidate who is ready to make meaningful contributions to your institution. I believe she is ready to take full advantage of the opportunities your institution has to offer, and I am certain that she will inspire those around her through her dedication and passion.

Do not hesitate to contact me at z.woycicka@is.uw.edu.pl if you have any questions or would like me to further elaborate on Iga Śliwska's talents and achievements.

Yours Sincerely,

Zofia Wóycicka, PhD

4. University of Oxford

LMH Oxford Summer Programmes

Transcript of Academic Results



LMH
Lady Margaret Hall
University of Oxford

Student: Iga Śliwska
Academic Session: Summer Programmes 2025: Session 1
Dates: 29th June 2026 to 17th July 2026
Course: Law and the Pursuit of Freedom
Lead Tutor: Dr David Edward Campbell
CATS Equivalent: 15

Tutorial	Tutor	Oxford Mark	Letter Grade
Concepts and Foundations of Freedom	Dr David Edward Campbell	74	A
Civil Liberties and Public Order	Dr David Edward Campbell	74	A
Economic Freedom and Emerging Frontiers	Dr David Edward Campbell	74	A

Oxford Grade: 74

Letter Grade: A

Transcript issued by: Dr Christopher Adamson
Position: Head of Short Academic Programmes
Email: vacation.programmes@lmh.ox.ac.uk
Date issued: 29th July 2026

Oxford Mark	Letter Grade Equivalent	Oxford Classification Scale
80 – 85+	A+	1 st Class
70 – 79	A	1 st Class
65 – 69	A-	Upper 2 nd Class ("2:1")
60 – 64	B+	Upper 2 nd Class ("2:1")
55 – 59	B	Lower 2 nd Class ("2:2")
50 – 54	B-	Lower 2 nd Class ("2:2")
45 – 49	C+	3 rd Class
40 – 44	C	3 rd Class
0 – 39	F	Fail

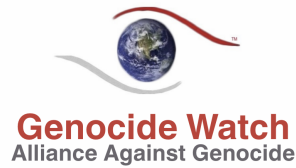
Dr Christopher Adamson
Head of Short Academic Programmes



LMH
Lady Margaret Hall
University of Oxford

Lady Margaret Hall, Norham Gardens, Oxford, OX2 6QA, United Kingdom
College Telephone Number: +44 (0)1865 274300
Registered Charity No: 1142759

5. Genocide Watch



Dear Iga,

Congratulations! We would like to extend the opportunity to join Genocide Watch's Fall 2026 cohort of interns. The internship will begin with an Orientation Week from August 31 to September 4, with weekly meetings beginning the following week. The official dates of this internship are September 8, 2026, to December 18, 2026, with the opportunity to continue in the Spring semester. Interns work remotely but are expected to attend the weekly virtual all-staff meeting and each meeting for their assigned teams. Interns should expect to work about 15-20 hours/week for this position.

All interns serve on 1-3 region-focused Advocacy Task Forces (ATFs), where they report on warning signs of genocidal processes in the five countries they are assigned to monitor. In addition to this, all interns have a specific designation across seven main teams: Research, Mapping, Podcast, Alliance, Communications, Finance & Fundraising, and Legal. Day-to-day responsibilities include attending meetings, monitoring the news for assigned countries, active participation in team projects, and working on research and writing reports. Interns are expected to republish one news article per week and write one country report per month.

We look forward to having you join us this fall!

Best,

Grace Harris

Genocide Watch, Chief Operating Officer

graceharris@genocidewatch.org

5. 180 Degrees Consulting



Volunteering Deed Poll

Date Due: 9 Oct 2025, 12:00

Made by

1. [*Igor Sliwka*] (Name) of [*Kol Mieduszyński 870 Wawa*] (Address)
in favour of

2. Milan Branch 180 Degrees Consulting of Via dall'Ovo, 2, 24044 Dalmine (BG) (180 Degrees).

Background

- A. You have offered to volunteer your services to 180 Degrees to perform the Duties from time to time (**Voluntary Engagement**).
- B. You have agreed to comply with the terms of this Deed Poll in respect of the Voluntary Engagement.

Defined terms and interpretation

In this Deed Poll:

180 Degrees means the individual 180 Degrees branch that is a party to this Deed Poll.

180 Degrees entities means 180 Degrees Consulting Limited and its individual branches, licensees, franchisees and affiliates (both in Australia and internationally), 180 Degrees Consulting US NFP (employer identification number 46-5092877) or a Related Entity of 180 Degrees Consulting Limited.

Deed Poll means the terms and conditions contained in this document and includes any variations made to it.

Duties means the services and duties that 180 Degrees may reasonably request you to perform from time to time, according to the requirements of 180 Degrees at its discretion.

Property means all items supplied by 180 Degrees and used, exclusively or non-exclusively, by you

6. Publikacje

Śliwska, I. (forthcoming, October 2026)

CBRN Defence as a Deterrence Tool: A Strategic Signaling Perspective.

Forthcoming from the NATO-accredited Joint CBRN Defence Centre of Excellence.

Śliwska, I. (August 2026).

Institutional Integrity as a Pillar of Modern Deterrence: Strengthening Institutional Credibility through Strategic Signalling.

North Atlantic Policy Forum.

<https://www.napforum.org/policy-briefs/institutional-integrity-as-a-pillar-of-modern-deterrence-strengthening-institutional-credibility-through-strategic-signaling>

Śliwska, I. (July 2026)

Poland after 2023: The Limits of Democratic Restoration.

Center for Constitutional Studies and Democratic Development

University of Bologna School of Law & Johns Hopkins SAIS Europe.

<https://www.ccsdd.org/BlogArticles/articleprofile/150-Poland-after-2023-The-Limits-of-Democratic-Restoration.cfm>

Śliwska, I. (May 2026)

Normalising the Unthinkable? Russian Chemical Weapons Use in Ukraine Tra i Leoni Bocconi University.

<https://traileoni.it/2026/05/normalising-the-unthinkable-russian-chemical-weapons-use-in-ukraine/>

8. Brydź sportowy

Więcej osiągnięć - https://msc.com.pl/cezar//index.php?p=21&pid_search=21459

	WARSZAWSKI ZWIĄZEK BRYDŻA SPORTOWEGO 02-777 Warszawa , ul. Polinezyjska 10 tel. 0 - 600 - 979 - 770 Konto: PKO BP IX O/Warszawa nr 51 1020 1097 0000 7102 0104 8370 NIP 526-17-36-613
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Warszawa, 13.06.2024 r.

Zaświadczam, że kol. **Iga Śliwska** zawodniczka klubu AZS Uniwersytet Warszawski zarejestrowana w Polskim Związku Brydża Sportowego pod numerem 21459 osiągnęła następujące wyniki sportowe:

- 3 miejsce na Ogólnopolskiej Olimpiadzie Młodzieży – Legnica 3-6.06.2024
- 1 miejsce Mistrzostwa Mazowsza: Teamy – Pułtusk 27-28.05.2024
- 2 miejsce - Mistrzostwa Polski Młodzieży Szkolnej Turniej Mikst –
Warszawa 10-13.09.2024
- 4 miejsce - Mistrzostwa Polski Młodzieży Szkolnej Turniej Dziewcząt –
Warszawa 10- 13.09.2023
- 2 miejsce - Mistrzostwa Polski Amatorów Turniej Teamów – Warszawa 8-
10.09.2023

Dodatkowo Idze Polski Komitet Olimpijski przyznał „Drugie Kółko Olimpijskie”, nagrodę za osiągnięcia sportowe na Ogólnopolskiej Olimpiadzie Młodzieży

Członek Zarządu WZBS ds. młodzieży
Piotr Dybicz

